

Case 1:

Objective: Build a Knowledge Management repository for your organization.

Background:

- Knowledge Management is the new focus area for CxOs of your organization. But, your organization does not have any KM system in place right now.
- Your technology of choice is .Net and MOSS (MS Office SharePoint Services) based on a feasibility study carried out few months back that evaluated multiple options.
- The budget for the first phase allows the project to be executed by a team of 7 to 9 engineers (developers and testers) over a period of 5 months. The team will be co-located in the US.
- There are four other projects that impact this application in terms of integrations and architectural dependencies. These are all currently in progress, and use waterfall methodology. These will be completed over the next couple of months.
- The stakeholders and the team have not used Agile previously. Some informal discussions around the methodology have happened before this discussion.

Read your individual backgrounds as guidance.

Feel free to make assumptions as you go along!

Disclaimer: This is a hypothetical scenario, any resemblance to a real life situation is purely coincidental 😊

Product Owner:

- You are not very sure of the detailed requirements as of now but want a bare-bones system up and running in less than 2 months.
- You will be able to provide the team sufficient visibility about the high priority items for the iteration, when it is being planned.
- You will make time available for clarifications and feedback, and be willing to actively manage priorities and scope of the project on an ongoing basis.
- The customers, who are spread across the organization, have committed to make time available for demos (every three weeks) and have agreed to support you in decisions related to priority and project scope.
- You will be the initial point of contact for Scrum Master, in case any changes are needed to the iteration scope that are triggered by the team.

Scrum Master:

- You will be the initial point of contact for Product Owner, in case any changes are needed to the iteration scope.

- You will say “NO” without fear when needed, to avoid disruptions to team’s activities.

Technical Lead:

- You are .Net and MOSS expert. You are aware of possibilities of practices such as Test Driven Development, Continuous integration and Pair Programming.

Testing Lead:

- You are knowledgeable about the testing infrastructure and tools supported by your organization. Some of these tools allow to you created automated system tests that can be leveraged heavily for this application.

Agile Coach:

- Though you see the benefit of doing agile for this project, highlight the benefits and challenges without sounding biased!

Technical Team:

- Participate in the discussion as needed.

Case 2:

Objective: Build a Knowledge Management repository for your organization.

Background:

- Knowledge Management is the new focus area for CxOs of your organization. But, your organization does not have any KM system in place right now.
- Your technology of choice is .Net and MOSS (MS Office SharePoint Services) based on a feasibility study carried out few months back that evaluated multiple options.
- The budget for the first phase allows the project to be executed by a team of 7 to 9 engineers (developers and testers) over a period of 5 months. The team will be co-located in the US.
- There are four other projects that impact this application in terms of integrations and architectural dependencies. These are all currently in progress, and use waterfall methodology. These will be completed over the next couple of months.
- The stakeholders and the team have not used Agile previously. Some informal discussions around the methodology have happened before this discussion.

Read your individual backgrounds as guidance.

Feel free to make assumptions as you go along!

Disclaimer: This is a hypothetical scenario, any resemblance to a real life situation is purely coincidental 😊

Product Owner:

- You are not very sure of the detailed requirements as of now but want a bare-bones system up and running in less than 2 months.
- You will be able to provide the team sufficient visibility about the high priority items for the iteration, when it is being planned.
- You will make time available for clarifications and feedback, and be willing to actively manage priorities and scope of the project on an ongoing basis.
- The customers, who are spread across the organization, have not committed to make time available for demos (every three weeks) and may not give you freedom to change priority and project scope.
- You will be the initial point of contact for Scrum Master, in case any changes are needed to the iteration scope that are triggered by the team.
- You are concerned that the schedule for incoming dependencies may keep shifting unpredictably and you will not be able to influence that.

Scrum Master:

- You will be the initial point of contact for Product Owner, in case any changes are needed to the iteration scope.
- You are concerned that the Product Owner will push the team too hard because of demanding customers and you will be unable to say “NO” when needed, leading to disruptions to team’s activities during Sprints.

Technical Lead:

- You have .Net and MOSS experience but you are not aware of possibilities of practices such as Test Driven Development, Continuous integration and Pair Programming.

Testing Lead:

- You are knowledgeable about the testing infrastructure and tools supported by your organization. None of these tools allow to you created automated system tests that may be needed for keeping up with short Sprints.

Agile Coach:

- Though you see the benefit of doing agile for this project, highlight the benefits and challenges without sounding biased!

Technical Team:

- Participate in the discussion as needed.

Case 3:

Objective: Build a Knowledge Management repository for your organization.

Background:

- Knowledge Management is the new focus area for CxOs of your organization. But, your organization does not have any KM system in place right now.
- Your technology of choice is .Net and MOSS (MS Office SharePoint Services) based on a feasibility study carried out few months back that evaluated multiple options.
- The budget for the first phase allows the project to be executed by a team of 7 to 9 engineers (developers and testers) over a period of 5 months. The team will be co-located in the US.
- There are four other projects that impact this application in terms of integrations and architectural dependencies. These are all currently in progress, and use waterfall methodology. These will be completed over the next couple of months.
- The stakeholders and the team have not used Agile previously. Some informal discussions around the methodology have happened before this discussion.

Read your individual backgrounds as guidance.

Feel free to make assumptions as you go along!

Disclaimer: This is a hypothetical scenario, any resemblance to a real life situation is purely coincidental 😊

Product Owner:

- You are already the Product Owner for multiple other teams
- You are not very sure of the detailed requirements as of now but want a bare-bones system up and running in less than 2 months.
- You will be able to provide the team sufficient visibility about the high priority items for the iteration, when it is being planned.
- Due to your workload, you will make time available for clarifications and feedback only once in two weeks.
- The customers, who are spread across the organization, may be able to make time available for demos (every three weeks).
- You will be the initial point of contact for Scrum Master, in case any changes are needed to the iteration scope that are triggered by the team.

Scrum Master:

- You will be the initial point of contact for Product Owner, in case any changes are needed to the iteration scope.

- You are already the Scrum Master for multiple other teams
- You will say “NO” without fear when needed, to avoid disruptions to team’s activities.

Technical Lead:

- You are .Net and MOSS expert. You are aware of possibilities of practices such as Test Driven Development, Continuous integration and Pair Programming.

Testing Lead:

- You are knowledgeable about the testing infrastructure and tools supported by your organization. None of these tools allow to you created automated system tests that can be leveraged heavily for this application. You cannot procure new tools due to rigid policies.

Agile Coach:

- You will participate in this discussion, but will be unavailable to coach this team on a day-to-day basis.

Technical Team:

- Technical team has never used .Net or MOSS before. They have no experience in the Agile process.